Food & Beverage M&A Update

Food inflation slows, buyers focus on volume-driven growth



Cocoa futures have doubled since the start of this year. (Photo: Shutterstock)

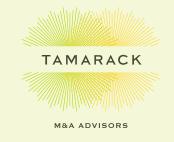
KEY SECTOR TAKEAWAYS

Tamarack Partners is pleased to share its Food & Beverage M&A Update. March's inflation uptick and strong jobs report suggest the "last mile" of the inflation fight could take longer than expected. Wholesale prices saw the biggest move (2.1% YoY) since April of last year, indicating pipeline pressures that could keep inflation elevated. A bright spot: food prices have come to a standstill. The food index rose 0.1% in March following no change in February and a 0.4% rise in January. We expect the mild rise in food prices to offset some consumer inflationary concerns.

California's <u>new law</u> raising its minimum wage to \$20 per hour for fast-food workers went into effect on April 1. While more than half a million fast-food workers celebrate the hefty pay raise, it may have unintended consequences that could do more harm to these employees, including restaurant closures, job cuts, reduced hours and increased deployment of automation to bring down expenses.

A <u>shortage</u> of cocoa beans has caused major cocoa plants in Côte d'Ivoire and Ghana, the two countries responsible for 60% of global production, to stop or cut processing. With chocolate makers around the world reliant on West Africa for cocoa, there is significant concern about the impact on chocolates prices and farmers' livelihoods. The decline in cocoa production is due to environmental, economic-cycle related, and human factors.

In early March, the S.E.C. approved new <u>climate rules</u> designed to inform investors of business risks from climate change. The rules were rolled back amid opposition from the G.O.P., fossil fuel producers, farmers and others.



In This Issue

Key Sector Takeaways M&A Commentary Industry Insight Notable Deals Listed Transactions

Contact Our Food & Beverage Experts



Barry Friends Industry Partner



Michael Kessler Founder & President



M&A COMMENTARY

Deal volume in Q1 exceeded all previous quarters since we began tracking this data in Q1 2022. 76 transactions were announced or completed, as compared to 63 in Q4 2023. This rebound was due in part to inelastic consumer demand for food products, which has upheld many sector participants' bottom lines throughout recent input price hikes. As was the case in 2023, corporations continued to spin off and divest non-core assets (including the resurgence of megadeals), which also contributed to increased levels of activity. Tamarack Partners tracks U.S. domestic acquisitions across select Food Processing, Distribution, Convenience Services, Agriculture and Manufacturing/Equipment sectors.

| Q1 2024 | Strategic | PE Platform | PE Strategic | TOTAL |
|-----------------------------|-----------|-------------|--------------|-------|
| Food Processing | 17 | 12 | 11 | 40 |
| Distribution | 18 | 0 | 2 | 20 |
| Convenience Services | 10 | 0 | 2 | 12 |
| Agriculture | 0 | 0 | 1 | 1 |
| Manufacturing/ Equipment | 2 | 1 | 0 | 3 |
| TOTAL | 47 | 13 | 16 | 76 |

Sector Activity by Acquirer Group

Strategic buyers represented 62% of total M&A volume in Q1, which remains consistent with the last twelve months (LTM) level and has been driven by the abundance of cash on the balance sheets of large corporations. The majority of strategic acquisitions (77%) were completed by private strategics. At the same time, financial buyers have been more active in 2024 as private equity funds are under pressure to deploy capital. In Q1, 38% of acquisitions were completed by financial buyers, up from 25% in the previous quarter. High interest rate levels will continue to create cautious investor sentiment, so the inflationary outlook will either deter or encourage investment activity.

Food Processing has continued to comprise the lion's share of sector transaction activity as retailers and food service businesses increasingly rely on food processors as a costeffective, efficient option for manufacturing needs.

Looking ahead, a surge in M&A activity in the food and beverage category is forecasted for the latter half of the year as inflation levels decline and interest rates are potentially cut. The expected food price deceleration will likely prompt acquirers in the space to increasingly focus on target companies with product volume-driven earnings growth.

Industry Insight: Let Them Eat Cake?

"Ultra-processed foods (UPFs), which currently make up over half of the American diet, have been linked to numerous harmful health outcomes. At the same time, the term 'ultra-processed' has been misconstrued to mean unhealthy, which scientists say is too simplistic. As UPFs face increasing scrutiny, consumers are confused and food manufacturers are worried. According to one study, if Americans reduce UPFs to 47% of their diet by 2027, companies like Kraft Heinz, General Mills, and Nestlé could experience a 7% <u>sales decline</u>. State <u>ingredient bans</u> are one approach to protecting population health, but not without threatening interstate trade and creating major headaches for food manufacturers. And, if ingredient concerns weren't enough, another fascinating hypothetical: the potential impact of GLP-1 drugs on food and beverage consumption. As Ozempic's weight loss effects have gone viral on social media, some of the world's biggest food companies are concerned about the impact of these appetite-suppressing drugs on their bottom lines."



NOTABLE DEALS

Campbells

sovos brands

Campbell's (NYSE: CPB) completed its acquisition of Sovos Brands (NASDAQ: SOVOS) after being delayed by antitrust scrutiny (March, \$2.7 billion). The Sovos Brands portfolio includes pasta sauces, dry pasta, soups, frozen entrees, frozen pizza and yogurts under the brands Rao's, Michael Angelo's and noosa.





Kona Gold Beverage (OTC: KGKG) acquired Covert, a CPG company specializing in Delta-8, THCa, THC-P, and Kratom products (March, undisclosed). Covert joins Kona Gold's functional beverage platform and highlights the synergistic fit of cannabis companies and beverage makers.



Sambazon acquired SunOpta's (NASDAQ: STKL) açaí and smoothie bowl business in March for an undisclosed sum. The acquisition expands Sambazon's domestic manufacturing capabilities, while demonstrating corporations' increasing divestitures of non-core assets.





Hanwha Foodtech acquired robot pizza brand Stellar Pizza (March, undisclosed) as part of its efforts to drive technological innovation in the food service industry. U.S.based Stellar Pizza can produce a 12" pizza in 5 minutes and manage multiple orders simultaneously, and is 60% cheaper than other major pizza brands.





Whitsons Culinary Group acquired Fresh Picks Café, a provider of outsourced food service management to schools and summer camps (February, undisclosed). Whitsons Culinary Group is a portfolio company of GenNx360 Capital Partners.



Gellert Global Group announced that it will be backing Vosges Haut-Chocolat, a luxury chocolate maker (January, undisclosed). Given the current fragility of the global chocolate market, this will be an interesting investment to monitor.



| Date | Target | Acquirer | Target Business Description |
|------------|---|--------------------------------------|---|
| 03-26-2024 | Food wholesale business of YBB Technology | Fresh2 (NASDAQ: FRES) | Grocery delivery and food wholesaler |
| 03-25-2024 | The Modern Milkman | Modern Milkman | Local milkman delivery |
| 03-20-2024 | Andretti Petroleum Group | H&S Energy | Convenience and fuel retailer |
| 03-20-2024 | BGE Global Distribution | Vibaantta Global | Distributor of food-based commodities |
| 03-15-2024 | Shop Quik Convenience Stores | U-Stop Convenience Shops | Convenience store operator |
| 03-14-2024 | Prime Source Foods | Navis Food Partners | Center-of-the-plate food distributor |
| 03-14-2024 | Sproutman | Mumm's Sprouting Seeds | Direct-to-consumer source for organic sprouting seeds, home sprouting kits, and superfood sprout products |
| 03-14-2024 | The Los Angeles Cotton Candy Cart | Beach Town Enterprises | Organic, gluten-free cotton candy brand |
| 03-13-2024 | California Custom Fruits & Flavors | Peak Rock Capital | Developer and manufacturer of custom-formulated specialty ingredients and flavors |
| 03-13-2024 | Progressive Produce | PTF Holdings | Grower, packer, and shipper of fresh produce |
| 03-12-2024 | Sovos Brands (NASDAQ: SOVO) | Campbell Soup Company (NYSE: CPB) | Producer of premium Italian sauces and products |
| 03-12-2024 | Covert | Kona Gold Beverage (OTC: KGKG) | CPG company specializing in Delta-8, THCa, THC-P, and Kratom products |
| 03-11-2024 | Performance Produce | GrubMarket | Fresh produce business |
| 03-08-2024 | Açaí and smoothie bowl business of SunOpta (NASDAQ: STKL) | Sambazon | Provider of frozen açaí and smoothie bowls |
| 03-07-2024 | Concord Foods | Sugar Foods | Supplier of custom ingredients and retail food products |
| 03-05-2024 | Greenville Produce | Foster | Fresh produce provider |
| 03-04-2024 | Stellar Pizza | Hanwha Foodtech | Robot pizza brand |
| 03-01-2024 | Northeast Produce | Lipman Family Farms | Fresh produce distributor |
| 03-01-2024 | Brawner Paper Company | Imperial Dade | Distributor of paper and janitorial supplies |
| 02-29-2024 | Better Than Brittle | Ticket Chocolate | Gourmet, SOFT peanut brittle brand |
| 02-28-2024 | CenSea | Captain Fresh | Shrimp importer |



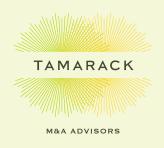
| Date | Target | Acquirer | Target Business Description |
|------------|---|---------------------------------------|--|
| 02-26-2024 | Fresh Picks Café | Whitsons Culinary Group | Provider of outsourced food service management to schools and summer camps |
| 02-26-2024 | 59 c-stores of Applegreen | CrossAmerica Partners (NYSE: CAPL) | Convenience and fuel retailer |
| 02-23-2024 | Smith Frozen Foods | Twin City Foods | Frozen vegetable companies |
| 02-20-2024 | Crest Foods | Harwood Private Equity | Provider of dairy stabilizers, contract packaging and dry food manufacturing |
| 02-20-2024 | Lansing Brewing Company | Detroit Liquid Ventures | Craft beer maker |
| 02-16-2024 | Greenfield Beverage Co. | Zink Distributing | Anheuser-Busch InBev distributor |
| 02-15-2024 | IWC Food Service | US Foods (NYSE: USFD) | Broadline distributor |
| 02-14-2024 | Benson Hill Ingredients | White River Soy Processing | Manufacturer of soy protein ingredients |
| 02-13-2024 | Hofmann Sausage Co. | Miami Beef | Sausage and hot dog brand |
| 02-13-2024 | Small Batch Organics | RIND Snacks | Manufacturer of granola products |
| 02-13-2024 | Whole Earth Brands (NASDAQ: FREE) | Sababa Holdings | Global food company |
| 02-09-2024 | 45 c-stores of Brewer Oil Company | Shell (NYSE: SHEL) | Convenience and fuel retailer |
| 02-07-2024 | Highkey | Creations Foods | Better-for-you snack brand |
| 02-07-2024 | RC&E, Inc. | Kelvin Group | Provider of refrigeration engineering and construction services to the food and beverage processing and storage industry |
| 02-05-2024 | Five Star Food Services | Sodexo (EPA: SW) | Food services company |
| 02-01-2024 | No Man's Land Foods | Bansk Group | Meat snacks brand |
| 02-01-2024 | Alter Eco Foods | Trek One Capital | Manufacturer of dark chocolate bars, truffles and granola |
| 02-01-2024 | G.O. Fresh | WPS Fresh | Processor of fresh cut produce |
| 02-01-2024 | Allston Supply Co. | Imperial Dade | Distributor of food service disposables and janitorial supplies |
| 01-31-2024 | R.W. Garcia & Good Health brands of Utz Brands (NYSE: UTZ) | Our Home | Tortilla chip manufacturer & snack maker |
| 01-30-2024 | Portfolio of Italian food products of Ajinomoto Foods North America | Seviroli Foods | Frozen food manufacturer |



| Date | Target | Acquirer | Target Business Description |
|------------|---|------------------------------------|---|
| 01-30-2024 | Tessemae's | PANOS brands | Organic salad dressings brand |
| 01-30-2024 | U.S. operations of Marley Spoon (ASX: MMM) | FreshRealm | Global subscription-based meal kit provider |
| 01-26-2024 | Emulsifiers business line of Corbion | Kingswood Capital Management | Ingredient solutions provider |
| 01-26-2024 | B&B Foods Distributors | Raydia Food Group | Full-line food distributor, restaurant equipment supplier and wholesale grocery store |
| 01-26-2024 | Pullman Sugar | Verax Commodities | Custom blending, melting, and refining of sweeteners |
| 01-25-2024 | Advanced Refreshment Solutions | Five Star Breaktime Solutions | Provider of vending, micro markets, and office coffee services |
| 01-25-2024 | Sterling Food Flavorings | Brookside Flavors & Ingredients | Manufacturer of flavoring systems |
| 01-25-2024 | Ingomar Packing Company | Kagome Co. (TSE: 2811) | Supplier of industrial tomato products |
| 01-24-2024 | Diamond Foods | GS Foods Group | Regional K-12 food distributor |
| 01-24-2024 | Dirty Dough | Craveworthy Brands | Cookie brand |
| 01-23-2024 | Solo Foods | Saco Foods | Specialty baking ingredient brand |
| 01-22-2024 | Saco Foods | Fengate Private Equity | Branded food products company |
| 01-22-2024 | Wachusett Brewery | Smuttynose Brewing | Craft beer maker |
| 01-18-2024 | Vosges Haut-Chocolat | Gellert Global Group | Luxury chocolate maker |
| 01-18-2024 | Juvee | Sprecher Brewing Company | Energy drink brand |
| 01-18-2024 | Roasting operations of Caribou Coffee | JDE Peet's (AMS: JDEP) | Global premium coffeehouse |
| 01-17-2024 | DC Oil Company | The Kent Companies | Convenience and fuel retailer |
| 01-16-2024 | Nutpods | MPearlRock | Non-dairy coffee creamer brand |
| 01-16-2024 | Patriot Pickle | H.I.G. Capital | Pickle manufacturer |
| 01-16-2024 | Surge Distribution | Loud Beverage Group (OTC: LBEV) | Direct store delivery ("DSD") distributor of F&B products |
| 01-16-2024 | JC Cheyne | GrubMarket | Provider of potatoes and onions |



| Date | Target | Acquirer | Target Business Description |
|------------|---|--------------------------|--|
| 01-11-2024 | Stripes c-stores of Sunoco (NYSE: SUN) | 7-Eleven | Convenience store operator |
| 01-10-2024 | Bin to Bottle | Hayden Creek Capital | Provider of comprehensive custom crush and alternative alcoholic beverage services |
| 01-10-2024 | Campus Cooks | Upper Crust Food Service | Contract food service for Fraternity and Sorority houses |
| 01-10-2024 | J.A. Kirsch | Atalanta Corporation | Importer of canned seafood and specialty shelf-stable products |
| 01-09-2024 | The Perfect Purée of Napa Valley | PNC Riverarch Capital | Provider of premium frozen fruit purées, concentrates, zests and blends |
| 01-09-2024 | K&R Vending Services | Sodexo (EPA: SW) | Vending and food service operator |
| 01-09-2024 | Lake Foods | Brakebush Brothers | Poultry processor |
| 01-05-2024 | Octopi Brewing | Asahi | Contract beverage production and co-packing facility |
| 01-04-2024 | Weaver Holdings | AUA Private Equity | Manufacturer of popcorn and snacking products |
| 01-04-2024 | Salm Partners | Johnsonville | Co-manufacturer of co-extruded food products |
| 01-03-2024 | HUMM Kombucha | SYSTM Foods | Kombucha and gut health beverage brand |
| 01-03-2024 | Quality Beverage | Martignetti Companies | Distributor of beer and alternative beverages |
| 01-01-2024 | Horizon Organic/Wallaby | Platinum Equity | Dairy products brands |



ABOUT US

Tamarack Partners is a partnership of senior professionals formed to advise and provide sell-side M&A services to owners of closely-held companies.

What sets us apart is that we serve our clients with a team that includes successful operating executives who have built and sold businesses across three industry verticals. Their sector insight, combined with our transactional advisors' expertise, can significantly enhance the sale price and terms in an M&A transaction.

For more information, we invite you to visit our <u>website</u> or contact us directly.



Contact Us

If you are considering an ownership transition, we would be happy to provide you with guidance. Feel free to start a conversation with us today.

(612) 685-8936 <u>contact@tamarackpartners.net</u>